

***PROPOSED***  
***2004***  
***CAPITAL IMPROVEMENT BUDGET***

***2004-2009***  
***CAPITAL IMPROVEMENT PROGRAM***

Municipality of Anchorage

***Mark Begich***

Mayor

October 3, 2003

Dear Fellow Anchorage Resident:

I am pleased to present our 2004 Capital Improvement Budget (CIB) and the 2004-2006 Capital Improvement Program (CIP).

Every government budget has two parts: the operating budget, which pays for day-to-day services; and the capital budget, which funds public works needs, from roads and trails to public buildings, such as libraries and museums.

Even though the Municipality of Anchorage is contending with a \$33 million Fiscal '04 operating budget gap, we must continue to invest in the infrastructure of our city in order to keep our economy healthy and deliver the core services of transportation, public safety, and cultural and recreational improvements. The proposed capital budget addresses Anchorage's most basic needs, plus it provides the means to expand our economy with targeted investments in new economic diversification projects.

The capital budget provided in this report is different than in recent years. First, it includes a budget summary for the "core services" necessary to address our city's growth:

- Improving the flow of traffic within Anchorage by constructing new roads and interchanges;
- Upgrading and rehabilitating existing municipal roadways and trails;
- Complying with state and federal mandates, such as air and water quality;
- Upgrading public safety facilities such as fire stations, vehicles, and equipment; and
- Upgrading and rehabilitating our city's highest-use, most visible public facilities, including parks, swimming pools and sports venues.

Second, this budget addresses longer-term economic and community development projects necessary to continue to grow our economy. Chief among these is an innovative expansion of the Anchorage Museum of History and Art supported by private and public dollars. This budget also anticipates the construction of a new convention center to attract the large, business-generating conventions our city simply cannot handle today.

In recent years, the State of Alaska has decreased its annual contribution to local capital projects. As a consequence, the Municipality of Anchorage relies on voter-approved, general obligation bonds as the primary source of funding for our capital budget needs.

I urge your review of our community's capital project needs and urge you to participate in the public process as the Anchorage Assembly considers this proposal and approves a final capital budget in November.

Sincerely,



Mark Begich  
Mayor

**CAPITAL IMPROVEMENT BUDGET  
2004**

**CAPITAL IMPROVEMENT PROGRAM  
2004-2009**

**MARK BEGICH, MAYOR**

**ASSEMBLY**

Dick Traini, Chair

Anna Fairclough  
Dan Kendall  
Janice Shamberg

Dan Sullivan  
Melinda Taylor  
Allan Tesche  
Dick Tremaine

Doug Van Etten  
Fay Von Gemmingen  
Brian Whittle

**ADMINISTRATION**

Denis C. LeBlanc. .... Municipal Manager  
Fred Boness ..... Municipal Attorney

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